



Traditional Rules and their Transformation: M&A Rules in Japan and the Convergence Debate

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I. The Purpose of the Presentation

II. Comments on the Convergence Debate

III. How Takeover Rules were Transformed in
2005 and 2006

IV. Conclusion




Convergence Debate

Ronald Gilson (1996) distinguished
“formal convergence” and
“functional convergence.”

What exactly is converging?

Functional convergence

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- 1) Fundamental policy:
Shareholder supremacy vs. stakeholder approach
Efficiency vs. public good
 - 2) Convergence of corporate practice:
Separation of the chairman and CEO etc.
(Non-)existence of hostile takeovers
 - 3) Institutional convergence:
One-tier board vs. two-tier board
Independent (non-executive) director vs. statutory auditor
 - 4) Statutory convergence:
Soft laws: regulation by SROs
(Non-)existence of derivative suits and/or securities class actions

Formal convergence

Different Tiers

- Hansmann & Kraakman (2001) argued that the corporate law will be converging to **the shareholder model** globally.
 - “Law and Finance” literature by La Porta et al. argued that **Anglo-American law is superior** to other law models such as German and French laws.
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Two Proposals

- Emphasis on the process of legal transplant
 - an intentional attempt; selective and strategic

 - Narrow definition of the topic and multi-tier analysis
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	Shareholder oriented	Stakeholder oriented
Tender offer regulation & neutrality rule	The UK	Continental countries in Europe
Defensive tactics & judicial review	The US	Japan



II. Comments on the Convergence Debate

Convergence Debate

The coverage of securities regulation and corporate law is different from a country to country.

- ❑ UK and Australia: a single statute includes both.
 - ❑ Japan's securities regulation includes
 - regulations on investment banks and distributor of financial instruments
 - disclosure requirement and regulation on unfair trading
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Different rules in different countries may work similarly.

- shareholders' derivative suits in Japan might work similarly to the securities litigations in the US.
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III. How Takeover Rules were Transformed in 2005 and 2006

Table 1 at page 5

	Acquisition of shares	Defensive measures by the target board
The US	Regulation is not strict	Possible; however, they undergo a judicial review
The UK	Strictly regulated and supervised by the Takeover Panel	Prohibited

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- ❑ “Cross-shareholding” has waned.
 - ❑ The Ministry of Economy, Trade and Industry (METI) set up a study group “Corporate Value Study Group” in fall 2004.
 - ❑ A well-known takeover case “Livedoor vs. NBS” broke out in Feb. 2005.
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Year 2005: a Bustle and a Tentative Solution

The METI Report (May 2005)

- Recommended to use a poison pill.
 - Silent about the judicial review when a poison pill is triggered.
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Three Court Cases

- ❑ Livedoor vs. NBS (March 2005)
- ❑ The FSP Value Realization Master Fund Ltd. vs. Nireco (June 2005)
- ❑ Yumeshin v. Nihon Gijutsu Kaihatsu, (July 2005)

Cf. Osugi (2007)

The development of a takeover law was initiated as an intentional attempt to transplant the US model only selectively; this was nevertheless followed by the development of case law by judges who were not necessarily supposed to refer to US law. Thus, a combination of intentional (but partial) transplant and indigenous application made the legal system in Japan even more “Americanized.”

Year 2006: A Turning Point?

- Revision of the tender offer rule in the Securities Trading Act (2006)
- Japanization of the poison pill.
 - 106 out of 175 companies (60%) that adopted a poison pill resolved to adopt the plan at the shareholders' meeting.
 - Investor relations
 - To minimize the risk of injunction

Cf. The Nippon Steel Corporation

Why shareholders approve the pill?

- **Communication** between company managers and institutional investors becomes more often and substantial.
 - Coordination of the stakeholder model and the shareholder model?
 - Shareholders are more empowered by the Corporation Code in Japan.
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IV. Conclusion

The largest impact of American corporate governance lies:

- NOT on the shareholder-oriented model.
 - NOT on independent directors or disclosures and shareholders' litigation
 - but on **the functional and economic way of viewing corporate law, contrasted with doctrinal emphasis.**
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Thank you.

